

## **Item: 11**

**Policy and Resources Committee: 20 February 2018.**

**Integration Joint Board – Strategic Commissioning Plan.**

**Report by Chief Officer/Executive Director, Orkney Health and Care.**

### **1. Purpose of Report**

To present the draft refreshed Strategic Commissioning Plan for 2018 to 2019.

### **2. Recommendations**

The Committee is invited to note:

#### **2.1.**

That, on 24 March 2016, the Council resolved that the Strategic Commissioning Plan for 2016 to 2019 be endorsed as part of the collective overall planning framework of the work of the Council, NHS Orkney and the Integration Joint Board, noting that the Plan would be refreshed on an annual basis.

#### **2.2.**

The draft refreshed Strategic Commissioning Plan for 2018 to 2019, attached as Appendix 1 to this report, which has been developed on the basis set out in section 6 of this report.

#### **2.3.**

That the draft refreshed Strategic Commissioning Plan for 2018 to 2019 will be presented to the Integration Joint Board on 14 March 2018 for consideration and approval.

### **3. Policy Aspects**

The Strategic Commissioning Plan is a statutory requirement of the Integration Joint Board and therefore does not relate directly to the priorities within the Council Plan.

### **4. Introduction**

At its meeting held on 28 February 2017, the Policy and Resources Committee noted:

#### **4.1.**

That, on 24 March 2016, the Council resolved that the Strategic Commissioning Plan for 2016 to 2019 be endorsed as part of the collective overall planning framework of the work of the Council, NHS Orkney and the Integration Joint Board, noting that the Plan would be refreshed on an annual basis.

## **4.2.**

The draft refreshed Strategic Commissioning Plan 2017 to 2019, attached as Appendix 1 to the report by the Chief Officer/Executive Director, Orkney Health and Care, which had been developed on the basis set out in section 6 of the report.

## **4.3.**

That the draft refreshed Strategic Commissioning Plan 2017 to 2019 would be presented to the Integration Joint Board on 10 March 2017 for consideration and approval.

## **4.4.**

The proposal to be submitted to the Integration Joint Board that a further refresh of the Strategic Commissioning Plan be undertaken for the final year of the Plan.

# **5. Background**

## **5.1.**

The Public Bodies (Joint Working) (Scotland) Act 2014 (the Act) places a duty on Integration Authorities to create a “strategic plan” for the integrated functions and budgets that they control.

## **5.2.**

Each Integration Authority must produce a Strategic Commissioning Plan that sets out how they will plan and deliver services for their area over the medium term, using the integrated budgets under their control.

## **5.3.**

At the time of publication of the first Strategic Commissioning Plan members agreed that a refresh of the plan would initially be undertaken yearly. This was in recognition of the fact that the Strategic Commissioning Plan process was new and therefore the Integration Joint Board’s approach to it was likely to evolve considerably over the three year period of the plan as practical experience grew.

# **6. Refreshed Plan**

## **6.1.**

In refreshing the Plan for the final year a number of decisions have been made about style, content and detail. As a refreshed plan, rather than a new plan, the original format and style will largely be retained, although efforts have been made to take a higher level, easier reading, style approach for this final iteration of the plan.

## **6.2.**

The body of the Plan does not re-iterate all of the contextual information set out in the initial Plan and only sets out key points and significant new information gained since the last refresh.

### **6.3.**

The Plan again focuses on areas of specific action and/or change that the Integration Joint Board wishes to commission and therefore where a specific service change is not indicated then the Integration Joint Board wishes to see the service continue to be delivered as it currently is.

### **6.4.**

As a refreshed plan, rather than a new plan, a further full formal public consultation is not required. Rather the Strategic Planning Group will take the lead role in further informing and shaping the Plan, in line with their role as defined in national guidance and regulations. In addition, consultation will be undertaken with key stakeholders including NHS Orkney, the Council and the third sector through a consultation comment opportunity via the Orkney Health and Care website. The Integration Joint Board will receive the final draft version of the Plan for consideration and approval at the meeting scheduled for 14 March 2018.

### **6.5.**

The sections setting out the specific action plans by service area have been removed from the Plan. This is in recognition of the fact that inclusion of this detailed level of monitoring directly in the Plan creates duplication of effort between the performance monitoring processes of the Integration Joint Board, NHS Orkney and the Council and draws the Integration Joint Board into a level of operational detail that does not in practice make a significant contribution to its strategic planning role. An alternative approach to performance reporting will be put in place for the final year of the Plan. The performance monitoring and target setting role of the Integration Joint Board will be focussed on the higher level outcome related performance indicators that best fit with the scope of the integrated services. The service specific performance for the services commissioned by the Integration Joint Board will be reported using the existing reporting information and processes of the bodies the services are commissioned from.

## **7. Human Resource Implications**

The intended outcomes contained within the refresh of the Strategic Commissioning Plan include some which require to be supported with workforce change or action in regard to staffing priorities. Much of this work is being picked up through the Workforce Planning being undertaken by NHS Orkney and Orkney Islands Council, and via the production of a high level Integration Joint Board Workforce development plan which seeks to identify the areas in regard to workforce that the two partners can work together on.

## **8. Equalities Impact**

An Equality Impact Assessment has been undertaken and is attached as Appendix 2 to this report.

## **9. Financial Implications**

### **9.1.**

The plan identifies the services to be commissioned by the Integration Joint Board within resources from the partner organisations.

### **9.2.**

Appendix 1 of the Plan highlights the challenges facing the Integration Joint Board, of increasing demands and constrained financial resources that will necessitate a change in method of service delivery and levels of service delivery.

### **9.3.**

Given the financial challenges facing the Integration Joint Board, it will be important that the Board, through the Strategic Commissioning Plan, obtains reassurance that financial governance arrangements are in place to deliver services within the agreed budget provision provided by the partner bodies.

## **10. Legal Aspects**

### **10.1.**

The Integration Joint Board is under a statutory obligation to have a Strategic Commissioning Plan in terms of section 29 of the Public Bodies (Joint Working) (Scotland) Act 2014.

### **10.2**

In terms of section 37 of the Public Bodies (Joint Working) (Scotland) Act 2014 the Strategic Commissioning Plan must be reviewed at least every three years and additional reviews may be carried out from time to time.

## **11. Contact Officer**

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## **12. Appendices**

Appendix 1: Draft Refreshed Strategic Commissioning Plan 2018 to 2019.

Appendix 2: Equality Impact Assessment.